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State of Rhode Island and Providence Plantations

SECRETARY OF STATE
7101
PROVIDENCE, RHODE ISLAND 02903

Gina M. Raimondo
Governor

EXECUTIVE ORDER

15-08

February 26, 2015

ESTABLISHING THE WORKING GROUP TO REINVENT MEDICAID

WHEREAS, Rhode Islanders have access to some of the finest healthcare services in the world, but the healthcare they receive is often uncoordinated and fragmented; and

WHEREAS, Rhode Island's Medicaid payment system often creates financial disincentives for the delivery of high value, cost-effective, quality healthcare; and

WHEREAS, the majority of healthcare services funded by Rhode Island Medicaid are still purchased on a fee-for-service basis rather than purchased based on patient health outcomes and pay-for-performance; and

WHEREAS, it is necessary to transform Rhode Island's healthcare system to one that pays for the outcomes and quality care Rhode Islanders deserve, rather than for the amount of services provided; and

WHEREAS, Rhode Island Medicaid per-enrollee costs are consistently among the highest in the nation; and

WHEREAS, Medicaid costs comprise approximately one third of the State's budget; and

WHEREAS, Rhode Island faces a serious structural deficit and significant annual fiscal constraints; and

WHEREAS, it is of compelling public importance that the State conduct a fundamental restructuring of its Medicaid program that achieves measurable

improvement in health outcomes for people and addresses the critical need to build a healthier Rhode Island; and

WHEREAS, it is essential to rebuild Rhode Island's economy and, to do so, the business climate must be improved in part by establishing Rhode Island as a national leader in maintaining a healthy, skilled workforce, and by ensuring access to high quality healthcare at sustainable, predictable, and affordable cost; and

NOW, THEREFORE, I, GINA M. RAIMONDO, by virtue of the authority vested in me as Governor of the State of Rhode Island and Providence Plantations, do hereby order as follows:

A. Working Group to Reinvent Medicaid

1. There is hereby established the Working Group to Reinvent Medicaid ("Working Group") that shall exist for the purpose of advising the Governor.
2. The members and chairs of the Working Group shall be appointed by the Governor, shall serve at the pleasure of the Governor and shall include stakeholders with expertise in areas such as:
 - a. Healthcare delivery;
 - b. Healthcare insurance;
 - c. Healthcare workforce;
 - d. Healthcare policy;
 - e. Economics;
 - f. Business;
 - g. Consumer rights; and
 - h. Other relevant areas.
3. The Working Group shall engage and solicit input from a broad and diverse range of groups, organizations and individuals.

B. Cooperation with the Working Group

1. All departments, offices, boards and agencies of the State shall provide assistance and cooperation to the Working Group, including use of State facilities, which may be necessary to fulfill the purposes of this Executive Order.
2. All agencies of the State shall provide staff support necessary for the Working Group.

C. Duties and Purpose

1. The Working Group shall engage Medicaid stakeholders to conduct a comprehensive review of the Medicaid program and to make recommendations for short and long-term plans to transform Medicaid.
2. The Working Group shall recommend specific quality improvement and cost saving measures for redesigning Medicaid to meet the specific system transformation goals and cost savings for Medicaid spending to be set forth in the Governor's Fiscal Year 2016 budget.
3. The Working Group's review and recommendations shall address matters including, but not limited to:
 - a. existing programs in Rhode Island and across the country that have resulted in Medicaid savings and improved quality;
 - b. existing programs in Rhode Island that consume a disproportionate share of Medicaid dollars;
 - c. opportunities in the federal Patient Protection and Affordable Care Act to strengthen both the fiscal and care delivery models of Rhode Island's Medicaid program;
 - d. the utilization of Medicaid services by overall volume, site of service, and beneficiary group;
 - e. new models of healthcare delivery to improve care management for beneficiaries with complex health conditions;
 - f. existing regulations that are outdated, redundant, or hinder the modernization of the Medicaid program;
 - g. potential cooperative efforts with the federal government to improve coverage, cost, and quality within the Medicaid program;
 - h. the possible restructuring of Medicaid to achieve short-term solutions and long-term systemic changes; and
 - i. recommendations for a plan for a multi-year transformation of the Medicaid program and all State publicly financed healthcare in Rhode Island.
4. The Working Group's meetings shall be public meetings and shall be held in various locations throughout Rhode Island. Members of the Working Group may be assigned to specific committees, consistent with their areas of expertise and interest.
5. The Working Group shall provide parameters and mechanisms for the submission of proposals and recommendations by stakeholders

and other interested parties. Such proposals shall be evaluated to determine if they can be feasibly implemented and, if so, the savings that may be realized from each proposal and recommendation.

6. The Working Group shall begin its work immediately. On or about April 30, 2015, the Working Group shall submit its report to the Governor of its findings and recommendations for consideration in the Fiscal Year 2016 budget.
7. The Working Group shall also submit recommendations for a plan for a multi-year transformation of the Medicaid program and all State publicly financed healthcare in Rhode Island. The Working Group shall submit these recommendations no later than July 1, 2015, at which time it shall terminate its work and be relieved of all responsibilities and duties pursuant to this Executive Order.

This Order shall take effect immediately.

So Ordered:



Gina M. Raimondo

Dated: 2/26/15